#### Timberlane Regional School District: Plaistow, NH

#### Strategic Plan at a Glance



**One Mission:** What is the purpose of our schools?

The mission of the Timberlane Regional School District is to engage all students in challenging and relevant learning opportunities, emphasizing high aspirations and personal growth.



**One Vision:** What will the desired schools look like?

Timberlane Regional School District in partnership with the communities of Atkinson, Danville, Plaistow, and Sandown, will provide resources and programs designed to support students' diverse academic, social, and emotional needs. Effective and dedicated professional educators, administrators and support staff will challenge students with a rigorous curriculum that considers individual learning styles. We will be a school district of excellence that exemplifies best practices in academics, student services, facilities, safety and security. Timberlane graduates will be prepared to assume leadership roles as students in colleges and universities, as professionals in their chosen careers and as citizens in this rapidly changing world.



#### **Five Goals:**

- 1. The Timberlane Regional School District will engage PreK-12 students in personalized, competency based educational experiences to include 21<sup>st</sup> century knowledge and skills needed to be successful in school, work, and life.
- 2. The Timberlane Regional School District will attract, hire, develop, and retain professional educators and support staff who can effectively engage students in rigorous curriculum and 21<sup>st</sup> century learning.
- 3. Timberlane Schools will be known as providing quality facilities that are safe and will ultimately increase student opportunities and activities for 21st Century learning.
- 4. Timberlane Schools will be collaborative learning environments that are built on mutual respect, support, and positive engagement.
- 5. Timberlane Schools will foster collaborative engagement of parents and the community to address the social, emotional, health, and wellbeing of students.



#### **Nine Beliefs:** What are our deeply held convictions?

- We believe that education for the 21<sup>st</sup> century includes rigorous and relevant academic, technical and problem-solving skills that prepare students for the next level of education.
- We believe that strong instructional leadership and highly qualified personnel work as colleagues to deepen knowledge and improve instructional practice, creating a rich academic environment.
- We believe that a learning organization practices the sharing of knowledge, the adoption of new principles, and continuous growth.
- We believe effective communication connects parents, teachers, students and the community, fostering trust and interdependence.
- We believe that all members of the learning community must promote respect for self, respect for others, and respect for community.
- We believe creative expression and the appreciation of the arts are essential to quality of life.
- We believe all students can achieve high standards and are entitled to demonstrate their knowledge and skills in ways which recognize their individual abilities, talents, and learning styles.
- We believe in modeling democracy by giving voice to all who are directly affected by the school, including students, and addressing all forms of unfairness and injustice.
- We believe quality facilities matter.

#### VII. Goals

## A. Sustaining a Focus on Academics and Rigor and 21st Century Skills.

Goal 1: The Timberlane Regional School District will engage PreK-12 students in personalized, competency based educational experiences to include 21<sup>st</sup> century knowledge and skills needed to be successful in school, work, and life.

**Objective 1** Personalize learning opportunities for students in environments that are flexible and learner-centered.

Ac	tion Steps	School Years				
	-	18/19	19/20	20/21	21/22	22/23
a)	Advance the work of the district focused on providing students with career pathways, extended learning opportunities, vocational experiences, dual enrollment, and non-traditional courses.		X	X	X	
b)	Train educators and implement school-wide flexible approaches that personalize learning for students, including designing lessons that provide students with multiple ways to engage in and represent their learning.	X	X	X		
c)	Increase student use of technology to create, analyze, synthesize, and evaluate while learning.	X	X	X		
d)	Increase support for students using systematic approaches and proven effective interventions in the areas of Social-Emotional Learning, Mathematics, and Literacy for learning with varying needs.		X	X	X	
e)	Explore the development of a district funded full-day Kindergarten program.			X	X	X

**Objective 2** *Create PreK-12 STEAM opportunities that promote collaboration, problem solving, creativity, and the confidence needed for the*  $21^{st}$  *century learning and careers.* 

Action Steps School Years						
		18/19	19/20	20/21	21/22	22/23
a)	Create STEAM labs and Makerspaces in schools for					
	all students to participate in.		X	X	X	
b)	Engage students PreK-12 hands-on experiences with					
	coding, computing, and other Computer Science					
	standards as well as greater access to CS courses credit	X	X	X		
	at the secondary level for students interested in in-					

	depth study for career and college preparation.					
c)	Train teachers in cross-disciplinary instructional					
	practices necessary for facilitating classrooms where					
	students create, think analytically and logically,	X	X	X	X	
	integrate technology literacy and fluency, and problem					
	solve collaboratively with peers.					
d)	Provide classrooms with STEAM resources, materials,	X	X	X	X	X
	and project ideas.					
e)	Explore adding and implementing courses at TRHS					
	that focus on vocational skills, trades, and career			X	X	
	development.					

**Objective 3** Implement competency-based education, PreK-12, providing students with project based learning opportunities, performance based assessments, and accurate systems of reporting focused on increasing levels of rigor, achievement, and soft skills acquisition.

		School Years			
Action Steps	18/19	19/20	20/21	21/22	22/23
a) Train educators in project-based learning practi	ces. X	X	X		
b) Design performance based assessments and rub and reduce the number of standardized assessments	· X	X	X		
c) Focus instruction on deeper understanding of to and the application of learning to new tasks.	opics X	X	X	X	X
d) Build in greater accountability measures for stu- who do not meet competency standards, includ competency recovery procedures.		X	X	X	
e) Design and implement reporting tools for secon schools that reflect a traditional grade and supplemental information on competency acquired.	X	X	X	X	
f) Collect data on preparedness for college, works and career, and on success post college via surv TRSD graduates 2 -6 years post-graduation.	· · · · · · · · · · · · · · · · · · ·		X	X	X
g) Re-evaluate the model and description of a "Timberlane Graduate" and use it to guide the district-wide and in the community.	vision	X	X		
h) Identify performance benchmarks and exempla students can strive for mastery.	rs so	X	X	X	X

## A. Sustaining a Focus on Academics and Rigor and 21st Century Skills.

Goal 2: The Timberlane Regional School District will attract, hire, develop, and retain professional educators and support staff who can effectively engage students in rigorous curriculum and  $21^{st}$  century learning.

**Objective 1** Develop and provide a systemic program of job-embedded, on-going, training that supports collaborative practices and educator empowerment.

	School Years				·
Action Steps	18/19	19/20	20/21	21/22	22/23
a) Develop a district-wide structure of Professional					
Development that allows teacher input into the	***	***			
New Teacher Induction and Mentoring program,	X	X			
ongoing PD offerings, needs assessments, and goal					
setting.					
b) Promote learning environments that allow					
educators to take risks, and explore and evaluate					
creative approaches which can be used to inform		X	X		
instruction					
c) Work together with TTA to incentivize educators					
and to develop collaborative professional learning					
communities (PLCs) that provide time for		X	X	X	
educators to work across content areas, to share					
integrated lessons and new practices, engage in					
data review cycles, and support the curriculum.					

**Objective 2** Develop common beliefs, understandings, and practices to inform the implementation of STEAM and competency based education.

	•	School Years				
Ac	tion Steps	18/19	19/20	20/21	21/22	22/23
a)	Develop an action plan that articulates common					
	beliefs and goals around personalized, competency					
	based learning that will be shared district-wide and		X	X	X	
	monitored for implementation and progress.					
b)	Develop an action plan that articulates common					
	beliefs and goals around STEAM education that will					
	be shared district-wide and monitored for		X	X	X	
	implementation and progress.					
c)	Train teachers in specific practices and approaches					
	to personalize learning and effectively teach	X	X	X	X	X
	learners of varied abilities.					

**Objective 3** Re-evaluate the mentoring programs for professional and support staff within their first years in the district, and revise the program as needed.

		School Years				
Ac	etion Steps	18/19	19/20	20/21	21/22	22/23
a)	Survey teachers to understand mentoring program strengths and opportunities for improvement		X			
b)	Establish a mentoring and induction committee to analyze and propose changes to the current program.			X	X	

**Objective 4** *Motivate and incentivize educators to be career educators in TRSD and lifelong learners.* 

		Sc	hool Ye	ars	
Action steps	18/19	19/20	20/21	21/22	22/23
a) Encourage teachers to self-reflect, set goals, and engage in personalized and self-initiated professional learning.	X	X	X		
b) Encourage teachers to apply for SIM project funds via TTA contract to work on projects that are intrinsically motivating, to explore creative programs/activities, or find solutions to problems.	X	X	X	X	X

#### **B.** Improving Facilities

Goal 3: Timberlane schools will be known as providing quality facilities that are safe and will ultimately increase student opportunities and activities for 21st century learning.

**Objective 1** Develop a comprehensive Facilities Master Plan that will serve the Timberlane community for the next twenty years. This plan shall include major renovation and construction projects.

	School Year				
Action Steps	18/19	19/20	20/21	21/22	22/23
a) The District will create a long-term facilities steering committee	X				
b) The Committee will complete a comprehensive needs assessment on current facilities and building components with the assistance of a design professional.	X				
c) The Committee will establish a multi-year renovation and building plan which will include schematic design and cost estimates with the assistance of a design professional.	X				
d) Each year, the steering committee will obtain approval from the TRSB to continue the planning of renovating and building 21st century learning environments.	X	X	X		
e) The plan shall satisfy disparities in instructional needs for Science, Technology, Engineering, and Math, as well as, CTE and Athletics.			X		

**Objective 2** Obtain community support for the Facilities Master Plan through effective communication about the process.

	School Year				
Action Steps	18/19	19/20	20/21	21/22	22/23
a) The Steering Committee will seek approval of Facilities Master Plan from the School Board	X	X			
b) The District and Board will keep the public and voters informed of the progress of the Facilities Master Plan by updating content on a regular basis.	X	X	X		

c) The District will create marketing materials and messages	X	X	
d) The Board and District will host informational nights	X	X	
e) The District will reach out to towns and constituents on starting a new Strategic Plan for 2023-2028			X

# **Objective 3** Prioritize short and long term projects and build the projects into the budget process.

	School Year				
Action Steps	18/19	19/20	20/21	21/22	22/23
a) The Superintendent's Leadership Team, CIP Committee, and the School Board shall collaboratively prioritize projects through a predefined process based on safety, educational need, and life cycle.	X	X	X	X	X
b) The TRSD Budget Committee and the School Board shall make a commitment to budget and fund, on an annual basis, the projects put forward.	X	X	X	X	X

### C. Promoting a Positive School Culture and Climate

Goal 4: TRSD Schools will be collaborative learning environments that are built on mutual respect, support, and positive engagement.

**Objective 1** *Create a 5-year action plan that includes interventions and supports that align with the District core values for climate and culture.* 

		School Year					
Action Steps		18/19	19/20	20/21	21/22	22/23	
a)	Create a stakeholder group that includes students, school staff, paras, parents, students' families, and community members within the Timberlane Regional School District to give feedback and guidance to the 5 year action plan.	X					
b)	Establish and adopt "District Core Values for Climate and Culture" through discussions with stakeholders.	X					
c)	Create a 5 -year action plan with a focus on implementing consistent strategies and interventions aligned to the Core Values.		X				
d)	Implement strategies and identify programs that promote the Core Values for Climate and Culture in each school.		X	X	X	X	
e)	Annually evaluate the implementation of the action plan and reflect to modify the plan.		X	X	X	X	

## Goal 5: TRSD Schools will foster collaborative engagement of parents and the community to address the social, emotional, health, and wellbeing of students.

**Objective 1** *Create and implement a District-wide response system that will offer interventions and supports to children and families in crisis.* 

Action Steps		School Year					
		18/19	19/20	20/21	21/22	22/23	
a)	Identify and adopt school strategies that will promote parent and family involvement.	X					
b)	Partner and communicate with community resources in order to support parents and families.	X					
c)	Create a "System of Care"* that includes specific strategies and responses to students and families in crisis or needing social and emotional supports.	X	X	X			
d)	Establish a communication plan with families and the community to increase awareness, provide supports, and develop solutions.		X	X	X	X	
e)	Provide diversity awareness training to students and staff and implement corresponding strategies that are incorporated into the schools' culture.		X		X		

<sup>\*</sup> A "System of Care" is a behavioral health care approach that relies on a coordinated network of effective community-based services and supports with a broad array of individualized services which help children and youth to function better at home, in school, in the community, and throughout life.

See: NH Children's Behavioral Health Collaborative at http://nh4youth.org/about/system-care-law